

A POST-MORTEM

Austin GDC October 7, 2010





THE BATTLE.NET BACKSTORY

- Launched in 1996 with Diablo
- The world's first integrated matchmaking service
- Evolved over the years: StarCraft, Diablo 2, Warcraft 3
- At launch, the whole worldwide service ran on a single box!





BATTLE.NET CLASSIC POPULARITY



12 MILLION PLAYERS



11.5 MILLION PLAYERS



OVER THE YEARS, TIMES HAVE CHANGED...

- Evolution of the Online Game Service
- Digital Distribution Goes Mainstream
- The Social Network Revolution
- And At Blizzard, This Little Game Launched in 2004 with 12 million users...



INTRODUCING THE NEW BATTLE.NET

Our Vision:

Create the world's premier online game service that powers all Blizzard titles and connects our community

Our Goal:

Enhance the fun factor of Blizzard games and extend franchise longevity by facilitating kick-ass online gaming experiences



OUR EXECUTION PLAN

- Staffed the team
- Built the new service from the ground up
 - Orphaned the classic service
- Launched the new Battle.net and SCII on July 27
 - Integrated with WoW around the same time
- It was one hell of a ride...and many lessons learned



THE DEEPLY INTEGRATED APPROACH

The Vision:

- Seamless integration between the game and the service
- Leveraged back-end game services
- Enable custom game-specific features that other services can't provide

The Reality:

- We deeply integrated with SCII and delivered awesome custom features
 - ...but, it was a sprint all the way and pretty stressful



THE DEEPLY INTEGRATED APPROACH

- It is bloody expensive a full client re-write each time

 Real tradeoff between generic vs. specialized services
- Working with the game teams was rewarding but challenging
- Getting the integrated UI and UX right requires a lot of work...and a lot of iteration



THE EVOLUTION OF NEW BATTLE.NET UI - LATE 2007





THE EVOLUTION OF NEW BATTLE.NET UI - EARLY 2008





THE EVOLUTION OF NEW BATTLE.NET UI – LATE 2008





THE EVOLUTION OF NEW BATTLE.NET UI - SUMMER 2009





THE EVOLUTION OF NEW BATTLE.NET UI – JANUARY 2010





THE EVOLUTION OF NEW BATTLE.NET UI – BETA





THE EVOLUTION OF NEW BATTLE.NET UI - SHIP





THE DEEPLY INTEGRATED APPROACH

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 Real tradeoff between generic vs. specialized services
- Working with the game teams was rewarding but challenging
- Getting the integrated UI and UX right requires a lot of work...and a lot of iteration
- Get started early, and partner 50/50 with the game team to share vision and workload



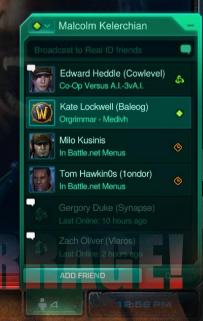
IDENTITY & REAL ID

The Vision:

- Unify the Blizzard community via creation of a common social network around our games
- Introduce concept of a single unified cross-game identity
- Address issues with anonymity and accountability faced on classic Battle.net service

The Reality:

- Community was more receptive to real identity concept than we initially thought
- Real ID was successful in some contexts (in-client social, Facebook, cross-game chat) and less successful in others (forums)



IDENTITY & REAL ID

- Anonymity is important to gamers
- The tiered identity approach was the right call [but more work]
- Loss aversion is a powerful thing
 - Adding features is one thing, taking them away is another
- Take a measured and incremental approach to these types of ideas (and provide options)





POST- MORTEM TOPIC #3 WOW INTEGRATION

The Vision:

Unify our new social network with the most successful MMO of all time

Introduce cool new features to the WoW community at the same time

The Reality:

- We pulled it off (barely)
- It required tons of coordination and many months to get it right (and added risk)



WOW INTEGRATION

- Integrating with a community of 12 million users and not fing it up is a huge challenge
- 5 years is an eternity when you are talking tech about game service integration
- Understand your customer don't assume that your social features are right for every user and situation
- Integrating game service and MMOs can be challenging in other ways (logistics, compatibility, deployment, etc.)





POST- MORTEM TOPIC #4 LAUNCH COMPLEXITY

The Vision:

- Launch SCII and the new Battle.net side-by-side
- Sim-launch around the world, and support a multitude of payment methods and business models

The Reality:

- We launched on 5 continents and in 13 languages
- We had a smooth launch and lived up to "Think Globally"
- Tying all these pieces together was like landing a 747 on an aircraft carrier



POST- MORTEM TOPIC #4 LAUNCH COMPLEXITY

- Think through this stuff early
- Really understand what is important to your customers in each market
- Build in the tracking mechanisms to evaluate success and failure
- Understanding regional challenges (latency, grey market and governmental issues) is the key to success
- Don't under-estimate the work (and get really good billing guys)



BUILDING & GROWING BATTLE.NET

The Vision:

Create the living game service and evolve it with each game

Tightly integrate with each Blizzard game and dev team

Build and scale a Battle.net team to pull it off

The Reality:

- We've grown 4x in the last 18 months
 - 12+ more open heads, including art, design, production and engineering
- Online game service experience is a rare commodity out there



BUILDING & GROWING BATTLE.NET

- The bar has gone way up from 10 years ago
 - And launching the service is just the beginning...
 - Managing multiple projects and customers is challenging
- Key talent is the difference between success and failure
- Listening to our customers has been critical to our success
- Few people understand just how hard it is to design and build this stuff
 - Design iteration is just as important here as it is with game titles





Q&A





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