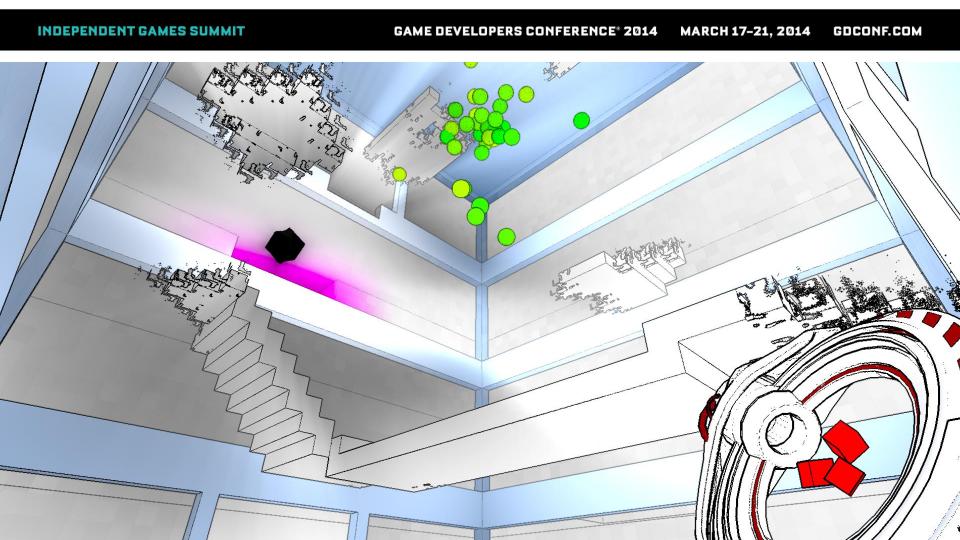
Antichamber An Overnight Success, Seven Years In The Making

Alexander Bruce Creator, Antichamber







Why am I here?

- IGF 2012 Technical Excellence Winner
- Backed by IndieFund

Released 31st January, 2013

- 750K+ sales lifetime
- ~\$5M gross revenue

How did this happen?

Experience?

Ideas?

Quality?

Steam?

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Luck?

Awards?

Timing?

Press?

Connections?

Where did I start?

• 2009 – Final year of university

• Living in Melbourne, Australia

First independent game

Working from a bedroom

What makes me different?

2005 - University

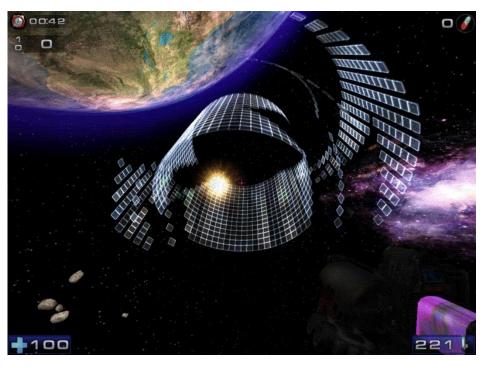
"Not the best at X"

Very good at being different

Stand out in university to get into industry

Stand out in industry and get hired overseas

2006 - Dynamic Geometry

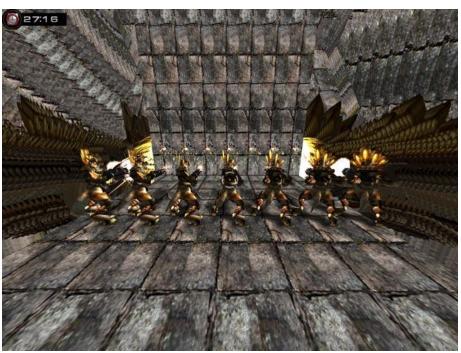




2007 - Recursive Space



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2007 - Hired to work with UE3

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2008 – Industry

• Unreal Engine 3 game was cancelled

Moved onto an Infrastructure team

Went through months of crunch

Was becoming unsatisfied with local industry

2008 – Independent Development



Fez



Crayon Physics



Braid



The Unfinished Swan



World of Goo



Narbacular Drop

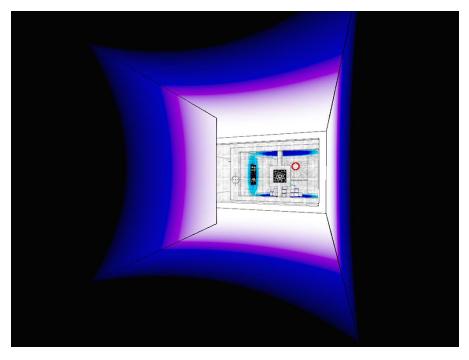
What makes me different?

2008 - Make Something Unreal 3

- Run by Epic Games. \$1M in prize money
- Ran for 2 years. One round every 6 months

- I wasn't a "modder", but had an unusual game
- Wait until final round in 2009 to surprise people

2009 - Hazard: The Journey of Life





2009 - Sense of Wonder Night

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"If I don't do X, nothing will happen."

"If I do X, something might happen."

2009 - SOWN Conversations



Mike Capps (Epic Games)

"I will put you onto Mark Rein, and we will find a solution to your problem."

2009 - SOWN Conversations



Steve Swink (Shadow Physics)

"You should join the indie community. You should go to GDC and meet these people. You'd fit right in."

2009 - Early Success

Festivals were a great way to get noticed

- Selected for Make Something Unreal
- Won an Australian competition

Entered Independent Games Festival

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- Wasn't nominated in the IGF
- Received an honourable mention for Nuovo

Why didn't the game get into the IGF?

What makes me different?

2009 - Being more critical

Sense of Wonder Night was a new competition

• Epic didn't expect such an unconventional game

IGF was used to showcasing exceptional games

Remarkable

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2010 - Just getting started

Won Make Something Unreal

Could use UDK for a commercial version

Contacted by Valve to put game on Steam

Went to the Game Developers Conference

2010 - GDC Networking

Handed out business cards to a lot of people

Not the first person to make a successful game

Wanted to learn from other people's mistakes

2010 - GDC Nuovo Sessions



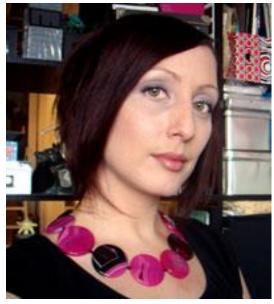
2010 - GDC Conversations



Heather Kelly (Kokoromi)

"You need to familiarize yourself with the phrase 'Fake it till you make it."

2010 - GDC Conversations



Mare Sheppard (N+)

"I encourage you to not get discouraged and keep in mind the jury changes every year."

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Real Networking **Genuine Relationships**

2010 - Aftermath of GDC

• Change in circumstances = Change in plans

• I knew more after GDC more than I did before

Need another 3 months of development

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2010 - IndieCade @ E3

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2010 - E3 Playtesting Lessons

People saw the game and wanted to try it

Average playtime: 5 minutes

Game wasn't holding people's interest

2010 - E3 Marketing Lessons

 Explaining your game is difficult. Need to be good at it if you want people to care.

 Need to explain in ways that someone who has never played before understands.

What makes me different?

2010 - Fixing the first 10 minutes

Watching people at E3 revealed a lot of issues

• I wanted to understand how other people think

Continued testing on people at home

The more you *choose* to fix, the more you <u>have</u> to fix.

2010 - Competitions

Not selected for PAX10

- 3 nominations in an Australian competition
- Didn't win in any category

Not selected for IndieCade festival

2010 - Downward Spiral

Not getting enough done = longer hours

• Longer hours = less sleep

• Less sleep = becoming sick

• Being sick = getting less work done

What makes me different?

2010 - GDC Online



2010 - Signs of Progress

• Early issues resolved. Later issues discovered

Average playtime: 20 minutes

Met Robin Arnott (Deep Sea, SoundSelf)

Increasing interest from publishers

2010 - IndieCade Conversations



Ron Carmel (World of Goo)

"Don't go with a publisher. If you can get this game greenlit on a console, I will fund you myself."

2010 - IndieCade Conversations



Daniel Benmergui (Today I Die)

"You're doing really well, but you need to slow down, or you will just keep making yourself more sick."

2010 – Turning Point

Nominated in IGF China

Nominated in the IGF

Nominated in Indie Game Challenge

2011 - DICE Summit



2011 – DICE Connections



Garnett Lee (ShackNews)



Ben Kuchera (Ars Technica)



Alexander Sliwinski (Joystiq)



Michael Thomsen (IGN)



Adam Sessler (G4TV)



Brian Crecente (Kotaku)

"How are you going to appeal to the Call of Duty crowd?"

"My daughter loves Minecraft. Why would she play this?"

2011 - DICE Conversations



Dino Patti (LIMBO)

"We were getting asked the same questions before Limbo was released. You're doing fine. Keep doing what you're doing."

2011 - DICE Conversations



Jamie Cheng (Klei)

"Why is it called Hazard? The title didn't match the experience I had playing the game."

2011 – IGF Nuovo

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2011 - Hard lessons from the IGF

Expectations hurt

No automatic explosion of interest

Many IGF nominees get forgotten

What makes me different?

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Survivorship Bias

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2011 - Aftermath of GDC

• Change in circumstances = Change in plans

• Average playtime: 40 – 90 minutes

Trying to negotiate console versions

Another 6 months until release

"You need to change the name"



Adam Saltsman (Canabalt)



Jason Rohrer (Passage)



Jonathan Blow (Braid)



2011 - Announcing the change

Nominated in the PAX10

Announced immediately after notified

Only Joystiq posted about it

2011 – Getting people to care

• Submitted footage to Indie Game: The Movie

Nominated in IndieCade

Won 2 awards at an Australian festival

Sent game to many festivals around the world

"That's a big call for an indie"

What makes me different?

Nothing!

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How do I not mess this up?

2011 - Letting go of consoles

Negotiations were taking a lot of time

• Didn't follow up with Microsoft

Turned down a large potential offer from Sony

Consoles required too much up front risk

2011 - PAX10

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2011 – PAX Connections



Stephen Totilo (Kotaku)



Blair Herter (G4TV)



Griffin McElroy (Joystiq)



Billy Shibley (Machinima)



Ryan Davis (GiantBomb)



Markus Perrson (Minecraft)

2011 - Depression

More attention = Rising expectations

Needed to deliver and not disappoint

Game was still several months from done

Running out of shows, running out of money

2011 - Second Chances

Set IGF 2012 as deadline for completion

Nominated for Technical Excellence at IGF

Learned from my mistakes at IGF 2011

2012 – A new teaser

- Needed new footage for IGF / PAX East
- Got help from experts in the field



Kert Gartner (Independent)



Antoine Fortier-Auclair (Assassin's Creed)

2012 – Teaser release

• Sent to all press contacts I had met at events

Call to action – Come talk / play at IGF or PAX

Saturated the news on day of release

Retweeted by Notch, Epic and many others

2012 - IGF Technical Excellence



2012 - GDC Connections



Ben Kuchera (Penny Arcade)



Patrick Klepeck (GiantBomb)



Jordan Devore (Destructoid)



Kyle Orland (Ars Technica)



John Walker (RPS)



Nathan Grayson (Gamespy)



Anthony Carboni (Revision 3)



Jeffrey Matulef (Eurogamer)

2012 - Aftermath of GDC

"My game still isn't done."

"I feel worse than I've ever felt."

"I don't have anything to work towards now."

"They took away my goal."

2012 - Breaking down

 Working alone and increasing pressure was taking a huge toll on my mental health

Couldn't quit

Couldn't release an unfinished game

2012 - Indie Game: The Movie







2012 – Snowball

• Trying desperately to finish the game

Feeling jealous of other successful games

Getting paranoid about failure

PAX East and PAX Prime had to be my last shows

2012 - TotalBiscuit at PAX Prime

Known for his WTF Is? series

1M+ Subscribers on YouTube

 "We are almost booked out of slots for PAX, so if you want your game looked at, contact X."

"The 14th and 28th of November look pretty good."

2012 - Delay to 2013



Nathan Vella (Sword and Sworcery)

"Wait until late January or early February. You'll make more revenue releasing at a good time than you will lose via the "delay"."

2012 - Plan your launch



Ron Carmel (World of Goo)

"Delaying will also give you time to plan and execute a launch PR plan."

2012 - Don't misstep now



Aaron Isaksen (Chip Chain)

"You've spent so many years on this, I think you want to give people some time to get ready for its final release."

2012 – This worked for us



Kellee Santiago (Journey)

"Journey was on a similar schedule, and I think we really benefitted from the added time to do a proper PR lead-up."

January 2013 - Release Plans

- Assets, trailer, pricing, release date, final builds
- Seeking critical feedback from developers and press I trusted on every single decision

Carefully co-ordinating release coverage

January 30th 2013 - Pre-release

Released Antichamber Launch Trailer

GiantBomb posted their quick look

• TotalBiscuit released WTF Is? video

Twitter hype from Notch and other developers

January 31st 2013 - Release day

- #1 on Steam in first hour
- \sim 25,000 sales in first 24 hours

• 40+ reviews over 8 and 9 from major websites

- Lots of high profile YouTube coverage
- Non-stop twitter discussion all week

Takeaway: Success is Messy

None of this happened quickly

No single decision made the game successful

8 years of decision making, 7 years of work and
 3 years of obsession for 1 day of release

Takeaway: Luck vs Opportunity

 Some of the most significant events started off as completely insignificant details

"Luck is what happens when preparation meets opportunity."

Takeaway: Development Philosophy

 What people did is less useful than understanding **Why** they did it

Brutal self-awareness

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Question your assumptions and course correct

Takeaway: Nothing in isolation

 80 - 90% of development, business and marketing was done myself

 Hundreds of other people were necessary for feedback and sanity checking along the way INDEPENDENT GAMES SUMMIT

Making games is hard

Alexander Bruce Creator, Antichamber

@demruth

Antichamber

Three Years of Hardcore Iteration

Tomorrow: 11am – 12pm Room 2016, West Hall