Analytics in Action Data in a Creative Culture





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GAME DEVELOPERS CONFERENCE EUROPE

CONGRESS-CENTRUM OST KOELNMESSE · COLOGNE, GERMAN'
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About this talk

- 1. Intro
- 2. How we work
- 3. Analytics tools
- 4. Project examples
- 5. Monitoring game health
- 6. Recommendations

Intro - About me

RuneScape studio head @ Jagex

- Worked in game design for 17 years
 - 1998 Bullfrog / Electronic Arts
 - 2001 Sony
 - 2006 Climax
 - 2011 Jagex

Intro - About RuneScape

- Traditional fantasy MMORPG
- Launched 2001 updated weekly
- F2P Hybrid: Free access, optional subscription and MTX
- 160 development and publishing staff
- Franchise: Old School, Chronicle, new MMO and more to come

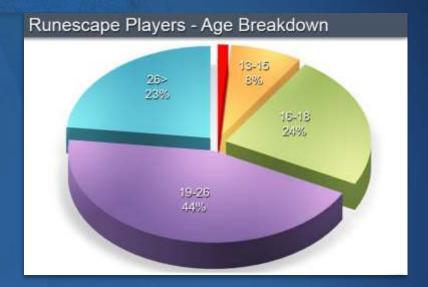


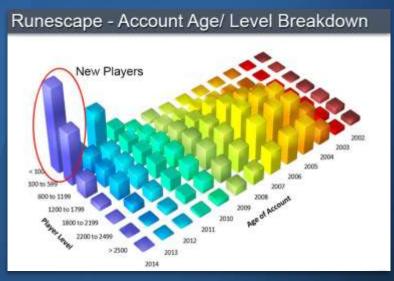




Intro - About Our Players

- Mostly English speaking males 16-26
- Over half have played 6+ years
- 90 minute average session
- Active video & streaming community





Intro - RuneScape Key Stats

Revenue to date: \$750M~

• Annual revenue: \$75M+

• New users: 20k/day

• Daily actives: 500-600k

Monthly actives: 2M

• Subscribers: 600k+

• Concurrent users: 70k av, 100k peak

Intro - Why use game analytics?

- More information for making decisions
- Provides accuracy and scale
- Especially useful for refining live games
- Minimize guesswork in the design process

• BUT....

Analytics is not a substitute for creativity or good design!

Intro - RuneScape as a case study

RuneScape has demanding requirements:

- Large game with 10,000 hours content
- Non-linear, open world and player-driven economy
- Weekly content additions & changes
- Game analytics started 10 years after launch

How We Work - Data services at Jagex

- 1. Business Intelligence Data Warehousing, Reporting, Data Science
- 2. Insight Customer & market research
- 3. Embedded Analytics RuneScape, Block N Load, Digital Marketing
- 18 people total
- Several years of strategic investment



- Jason Game analyst game content, economy, balancing
 - Level 2595 (max level) 358 days play time



- Matt Commercial analyst monetisation, funnel, game health
 - Level 2444 160 days play time



- Simon Commercial analyst KPIs, forecasts, payments, risk
 - Level 3 Noob!



- Joel Analytics Lead
 - Level 2560 190 days play time

Ways of working:

- Automated reports
- Self-service tools
- Post project analysis
- Ad-hoc data requests
- Pro-active reports
- Monthly reports
- Player facing data

Automated reporting e.g. Product KPIs, item sales



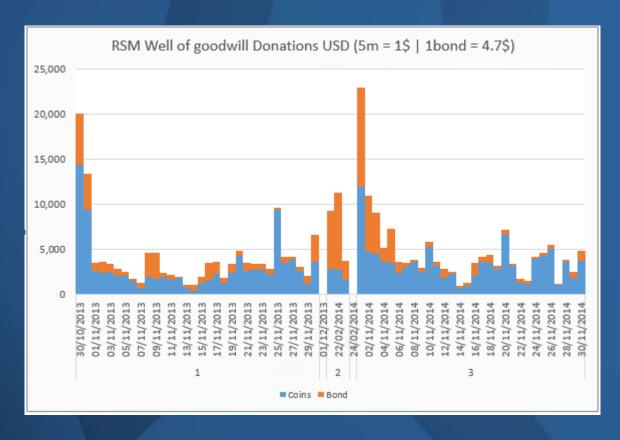
Self Service Tools e.g. Player Profile Suite

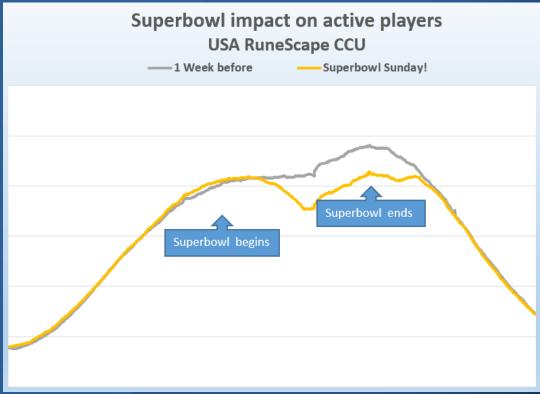


Post project analysis e.g. weekly content releases



Ad-hoc data requests e.g. bespoke research or review





Player facing data e.g. infographics and tweets





Monthly Reports



Bass Practice Mode | Instancing Improvements (Leutech 9th Mar 2015)

This spelder aimed to lesses the blow-fire new players looking to the their hand all boos hunting whilst providing intentives for experienced diagons to help about them the ropes. It also implemented private instructions for many booses and streamfined the intention for conting one, resulting in a clicker and more intalities experience for the given. Similar to the good path founds in aircraft 2015, bushed week also a positive upth of +1,850 boos killing players per day, +8% from the daily enemges are limited.

In a morth where our player count is dropping due to reasonable, the neutra care be underengereented as there's a member pool of alleges to begin with A deport even on the system was life to be for all the periodings of action remains being part pire, disring and pool leventh - this rose from 12.5% to 14.2% and less cettled back down at 12.5% 4 weeks post banch. Overall, pather than bringing or new planes to bose billing this update leagnes seems to leave shifted the loss harders upon a terr, loving billing of easter bosons like German Grantfor and moning them note harder bosons fait for brings, like and Assoon. The Eing Black Dragon size field a 444% increase of players at leavest due to the new instancing which means first spaces and a successor out in his size part size.

The below shows the changes in bossing argagement overall and for each individual boss.

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Districtance of Dissatler - 200th Quest (Launch 27th Mar 2015)

The learth of Rundicipe's 200th quest was exhibited successful with attemp player participation and deep engagement with all aspects of the quest, with 6 deeping week 5.25to (layers had started the quest with 5.9th of them completions would be a compant, but in that case it reflects the number quest attractive and length of the content and additionally for a layer to proper player attractive and length of the content and additionally has been bootset by players stopping to engage with the full New Varietic Applications and all the content and additionally has been bootset for players stopping to engage with the full New Varietic Applications and other players.

TAINES APT LAU	ınch Week	Quest	Comparisons							
Quest	Launch Date	Starts	Completes	Comp %						
One of a time	10/03/2014	29,447	28,150	95.6%						
Falle of the Gods	24/03/2014	22,811	30,489	20.25						
Shadow Over Ashdala	22/04/2004	57,530	54,550	89.4%						
Mighty full	02/06/2014	24,367	20,721	85,0%						
Plagues End	11/08/2014	29,295	27,006	92.49						
Broken Home	27/30/2014	36,573	42,514	74.8%						
Heart of Stone	34/31/3014	23,396	21,111	MLON.						
Olthonoor among Thisway	23/00/2015	29,596	34,008	III.4%						
Dimension of Disaster	23/03/2015	52,840	36,777	50.7%						
Gent families (IS) a menutit										

The goant was also a real thamph in terms of time apart playing, with a convenentiat play through time of 3 hours and 30 minutes the commandly had racked up over 3,700 days of playinms in the apening week, before taking abandonments and replay into account. Due third of players have gone on to replay the period mor crudes times with one econoplicating toor player completing the order possible three shows the order to be period to the state of the convenience of the control of the c

If you're interested in more quest stats, the Quant Analysis Report in the <u>analytics share on commercial fit</u> has several including completion times, level breakdowns and drop off points for 1904 quests.

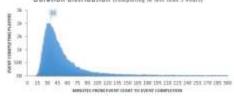


Easter Estin-pertments - Holiday Mini-Quest (Launch 30th Mar 2015)

This year's amazonal Saster event was a light hearted and channing mini-quest with homage to the events of aid and a return of the Saster hours. Throughout the 2 week event 30% (130%) 13 (1000) of active members started with 61% making it through to completion, in comparison, indirector 2014 had 40% (13%,000) efter the 2 week event and Christmas 2014 had 40% (13%,000) after the part of the starter event to the Oldschool had delegated by the starter event to the Oldschool had release uponed the active player pot for Rausackape than lowering the engagement the event (Idea to returning players) diaping in Runa Scape for a few minists to use when't changed, then heading over to OldSchool which is the game they came back had, Forument the active 10 (14%) and the starter event to the starter event the Active 10% (14%) engagement. Down the service of the Reviewson 2014 and Christmas 2014 to flower's a few comparison results in 40% (14%) and 45% (15%) engagement. Down the service for Mellowson 2014 and Christmas 2014 to flower's a few comparison results in 40% (14%) and 45% (15%) engagement. Down the service for Mellowson 2014 and Christmas 2014 to flower's a few comparison results in 40% (14%) and 45% (15%) expectively, so romaving game has did does the portermance gap last effectively.

The event took most members 35 minutes to complete with the quickest being 10 minutes. This is 10% more than the target playshow of 30 minutes and with the 90,000 completions mustic in over 1,000 days of combined playshow for a main fluorionized couldness.

Easter Event 2015 Duration distribution (completing in less than 5 years)



A community event to collect the most aggs also look place with we extracted 5,000 places angaging and several of them collecting 10s of this service is collected a mension 50,000 aggs and was deservedly awarded the talls. "the Eggcelland" along with the top 100 collection.

As mentioned above the event completion rate was 8.1% with the largest drop off points occurring immediately after taking to the Easter burvey, electrifying that players had a glasse at the event but quickly decided that the overall premise or rewards simply server? for them, Audie from that there were a few dipo across each stage but the public difficulties portainly veron? Set too lings.



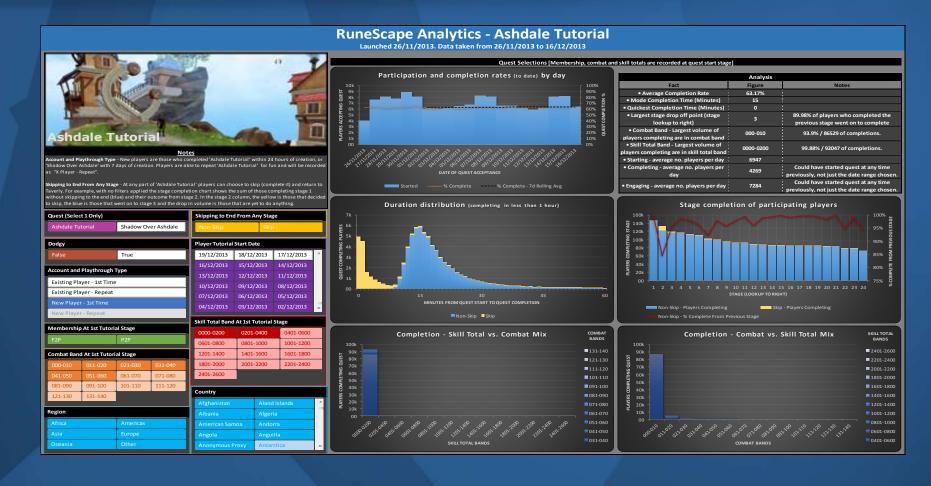
Tools – Analytics in the design process

- Pre-production
 - What game feature should we work on next?
- Production
 - How can my designs be as successful as possible?
- Post-launch
 - Did it work as I wanted and how can I make it better?

"What game feature should we work on next?"

- What problems need to be fixed?
 - Funnel analysis Locate where player progress is stalling
 - Churn analysis Identify what leavers have in common

• Funnel analysis – tutorial drop off points



Ashdale Tutorial

Note

Account and Playthrough Type - New players are those who completed 'Ashdale Tutorial' within 24 hours of creation, or 'Shadow Over Ashdale' with 7 days of creation. Players are able to repeat 'Ashdale Tutorial' for fun and will be recorded as "X Player - Repeat".

Skipping to End From Any Stage - At any part of 'Ashdale Tutorial' players can choose to skip (complete it) and return to Taverly. For example, with no filters applied the stage completion chart shows the sum of those completing stage 1 without skipping to the end (blue) and their outcome from stage 2. In the stage 2 column, the yellow is those that decided to skip, the blue is those that went on to stage 3 and the drop in volume is those that are yet to do anything.

Ashdale Tutorial Dodgy False True Account and Playthrough Type Existing Player - 1st Time Existing Player - Repeat New Player - 1st Time New Player - Repeat

Membership At 1st Tutorial Stage F2P P2P

131-140

Quest (Select 1 Only)

Combat Band At 1st Tutorial Stage													
000-010	011-020	021-030	031-040										
041-050	051-060	061-070	071-080										
081-090	091-100	101-110	111-120										

Region	
Africa	Americas
Asia	Europe

Skipping to End From Any Stage

Non-Skip	Skip

Player Tutorial Start Date													
19/12/2013	18/12/2013	17/12/2013	Α.										
16/12/2013	15/12/2013	14/12/2013											
13/12/2013	12/12/2013	11/12/2013											
10/12/2013	09/12/2013	08/12/2013											
07/12/2013	06/12/2013	05/12/2013											
04/12/2013	03/12/2013	02/12/2013	-										

Skill Total Band At 1st Tutorial Stage

0000-0200	0201-0400	0401-0600
0601-0800	0801-1000	1001-1200
1201-1400	1401-1600	1601-1800
1801-2000	2001-2200	2201-2400
2401-2600		

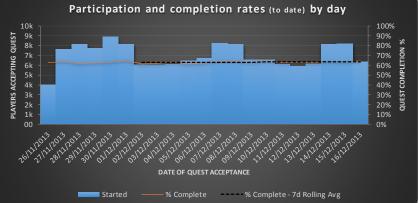
Country

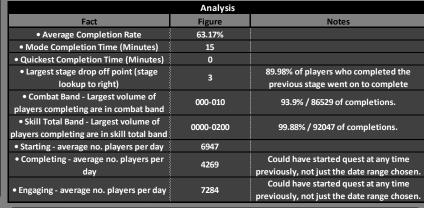
Afghanistan	Aland Islands	2.
Albania	Algeria	
American Samoa	Andorra	
Angola	Anguilla	
Anonymous Proxy	Antarctica	-

RuneScape Analytics - Ashdale Tutorial

Launched 26/11/2013. Data taken from 26/11/2013 to 16/12/2013

Quest Selections [Membership, combat and skill totals are recorded at quest start stage]





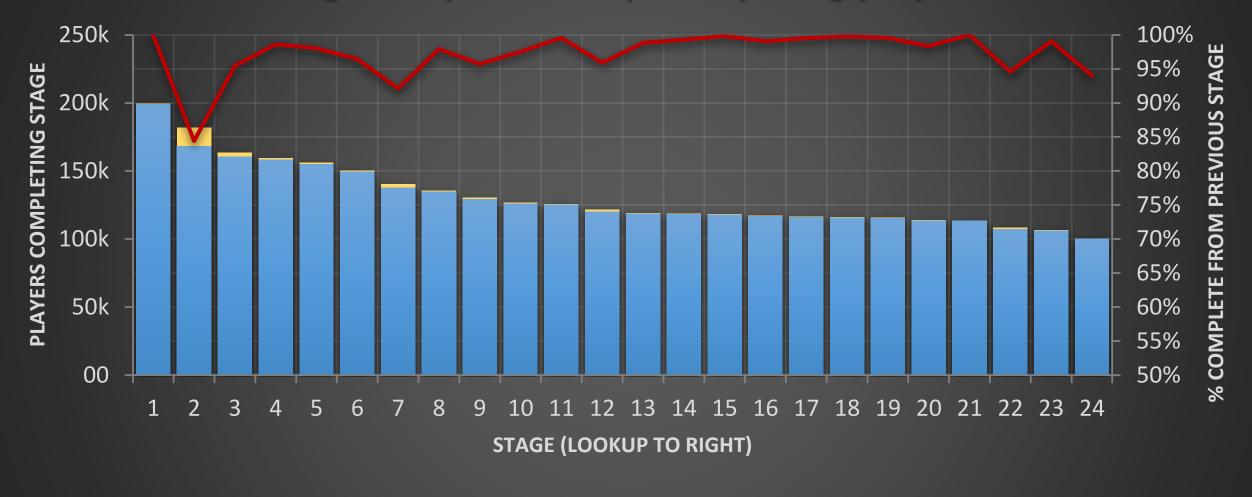








Stage completion of participating players

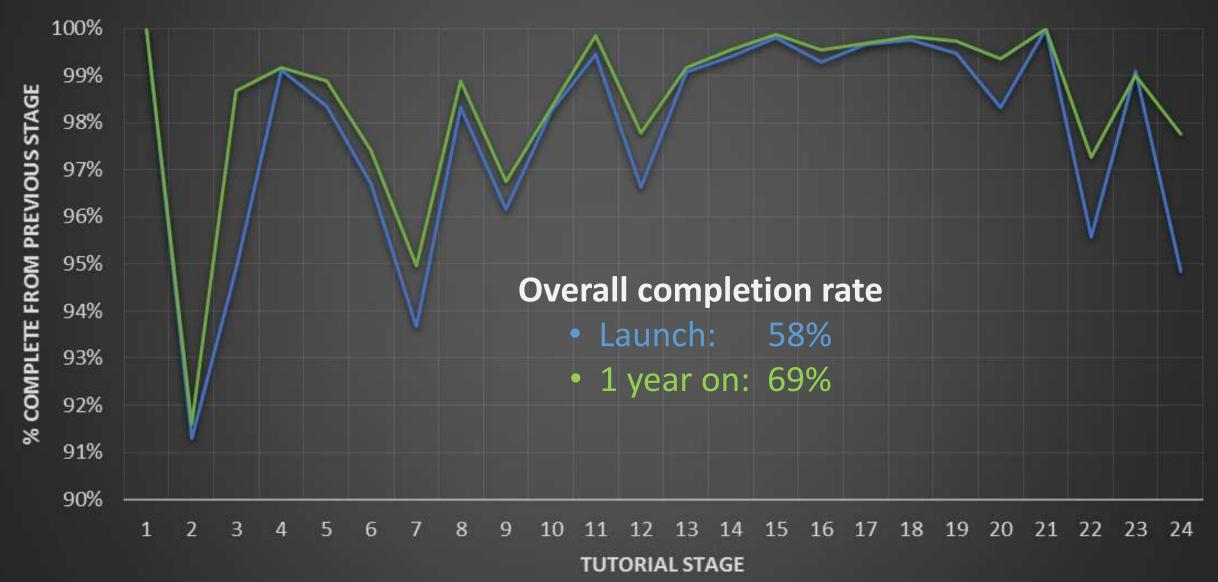


Non-Skip - Players Completing Skip - Players Completing

Non-Skip - % Complete From Previous Stage

Tutorial Stage Completion %

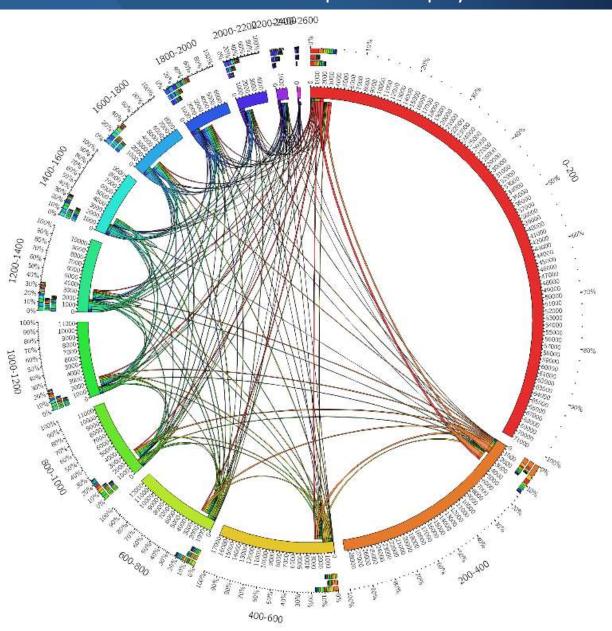




Churn – Leaver profiling – social connection analysis

Chat connections from engaged players

Chat connections from pre-churn players



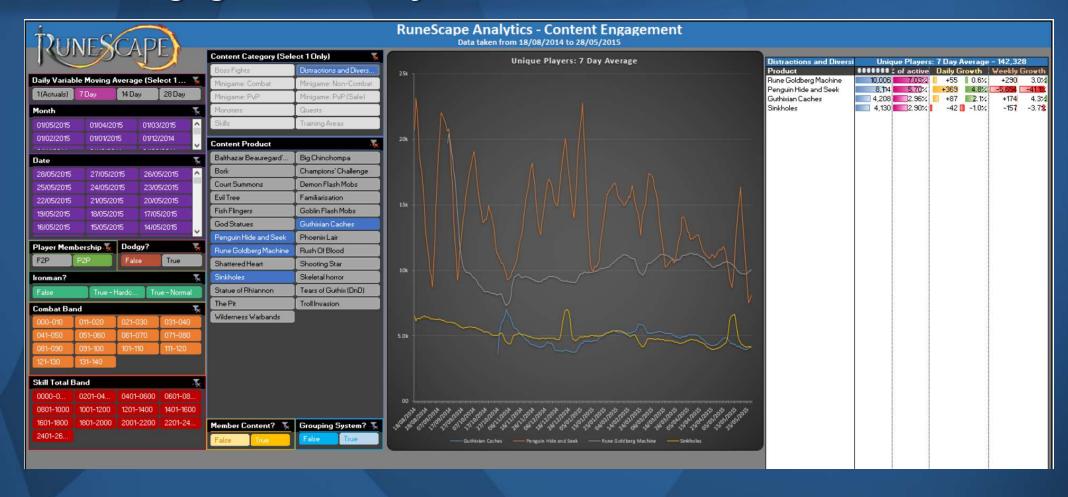
Churn – Leaver gameplay & chat analysis

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[opheld2,ring_of_recoil]
[opnpc1,macro_combilock_pirate]
[oploc2,astral_altar]
[opnpc1,macro_beekeeper]
[oploc1,omge_heroism_troll_cave_exit]
[opnpc1,macro_frog_crier]
[oploc1,_pinball_post_active]
[opnpc1,macro_digger_hanz]
[oploc1,barrows_stone_chest]
[opnpc1,macro_evil_bob_island]
[opnpc1,macro_forester_m]
[opnpc1,omge_heroism_ranged_ozan_chat]
[oploc2,seed_stall]
[oploc1,macro_maze_complete]
[oploc2,_rand_prayer_altar]
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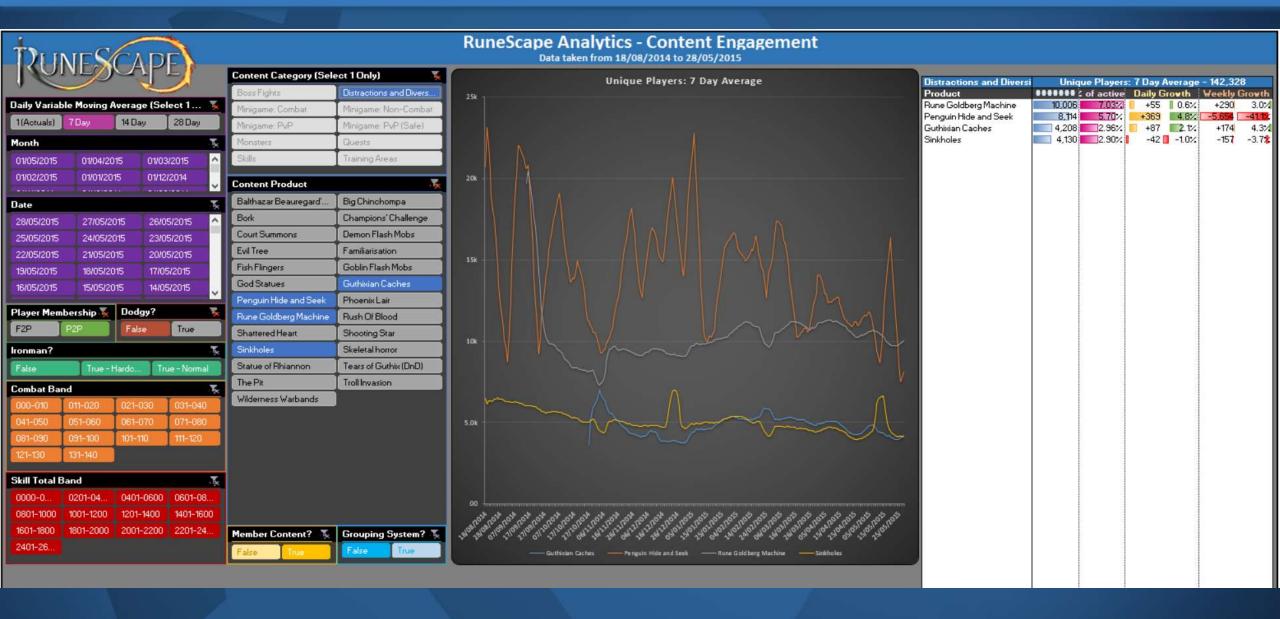
"What game feature should we work on next?"

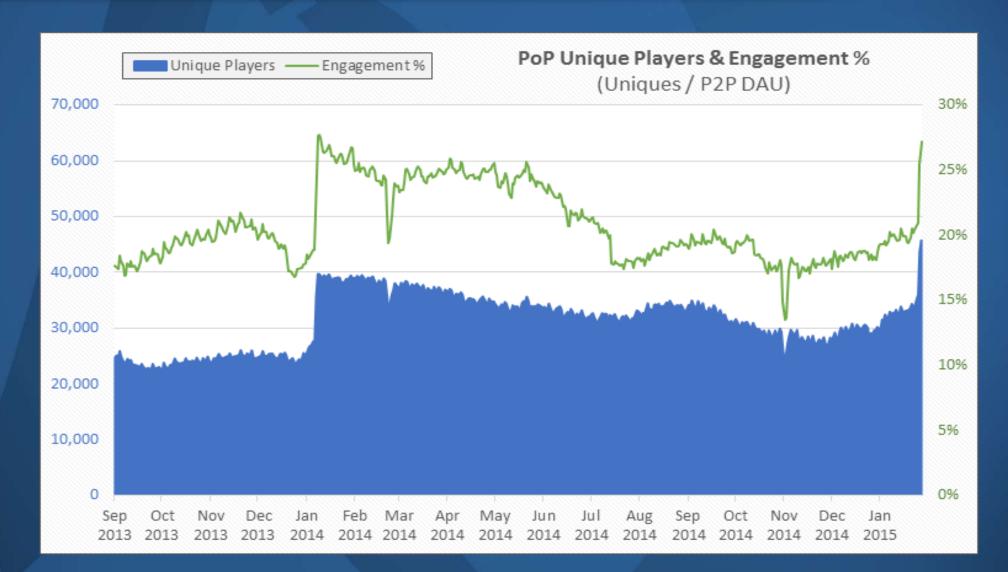
- What problems need to be fixed?
 - Funnel analysis Locate where player progress is stalling
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- What opportunities are open?
 - Content analysis Identify popular game activities (for a revamp)
 - Player profiling Find what the most engaged players have in common

Content engagement analysis









"What game feature should we work on next?"

- What problems need to be fixed?
 - Funnel analysis Locate where player progress is stalling.
 - Churn analysis Identify what leavers have in common
- What opportunities are open?
 - Content analysis Identify popular game activities (for a revamp)
 - Player profiling Find what the most engaged players have in common
- Is this idea viable?
 - Player profiling Estimate the addressable audience size for a specific feature
 - Content analysis Examine how similar ideas have performed in the past

"How can my designs be as successful as possible?"

How should I shape the content?

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- Player profiles What are the characteristics of the target player?
- Content analysis How should I balance this feature?
- Content analysis Are the rewards going to be appealing?

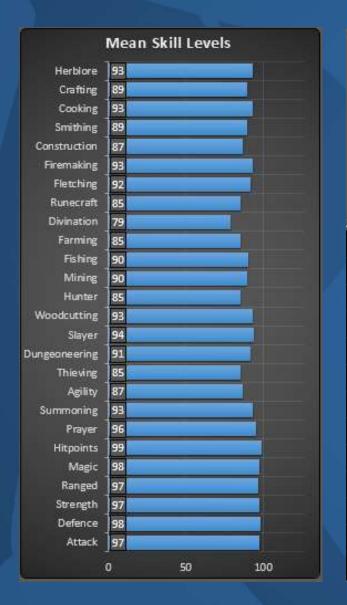
Player profiling example

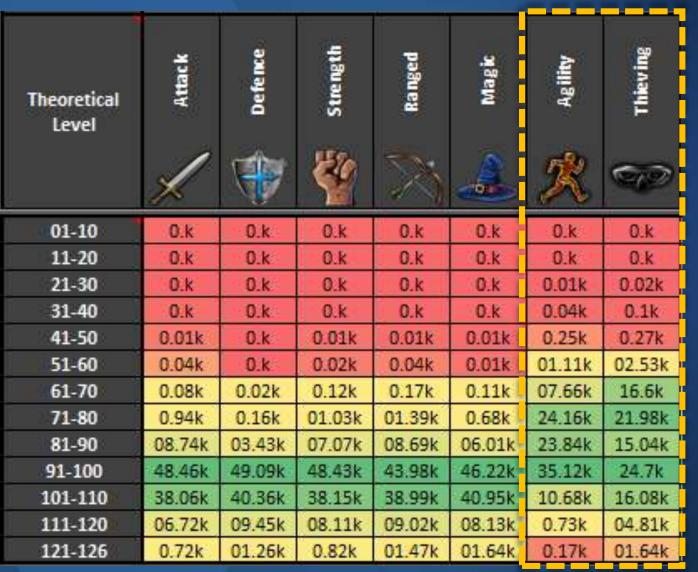


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01-10 11-20	10.81k	10.87k	11.19k	21.2k 04.58k	17.25k	03.89k	16.21k	10.01k	22.65k	26.37k	06.63k	27.94k 05.83k	13.62k	10,45k	16.99k	20.16k 04.65k	11.23k	09.76k	30.97k	27.31k	15.59x 03.78x	40.71k 07.96k	20.k	17.47k	20.02k 05.43k	ACCRECATE VALUE OF THE PARTY OF		ong 73		_		- 1					
21-30 31-40	THE RESERVE AND ADDRESS OF THE PERSON NAMED IN	03.95k 05.87k	THE RESIDENCE OF THE PERSON NAMED IN	THE REAL PROPERTY.	THE REAL PROPERTY.	THE RESERVE AND ADDRESS OF THE PERSON NAMED IN	The Person of th	INCOME STREET	THE RESERVE OF THE PERSON NAMED IN	12.21k	THE RESERVE AND ADDRESS OF THE PERSON NAMED IN	CONTRACTOR STATE	CONTRACTOR DESCRIPTION OF THE PERSON NAMED IN	THE RESIDENCE OF THE PERSON NAMED IN	THE RESERVE OF THE PERSON NAMED IN	05.05k				07.17k				04.76k	The second secon	THE RESIDENCE NAMED IN	Construct			-		- 1					
41-50	08.62k	08.66k	08.61k	11.66k	08.77x	07.68k	21.26k	11.2k	19.89k	15.3k	15.9k	13.96k	10.38k	13.35k	15.01k	10.8%	16.68k	16.12k	17.52x	11.82k	11.74x	16.91k	18.37k	11,44K	18.42k	16.58k		ing 74		=							
51-60 61-70	18.1k	14.16k 23.06k	19.66k	19.46k	21.018	18.38k	25.66k	24.9k	33.17k	40 28k	19.99k	22.81k	21.71k	37.83k	39.6k	34.98k	30.k	22.16k	34.88k	23.4k	28.49k	22.73k	34.85k	27.84k	38.85k	21.5k	Runec	raft 61									
71-80 81-90	43.95k	37.3k 41.k	33.47k	30.81k	27.06k	29.8k	31.6k	32.09k	44.56k	16.69k	25.84k	28.34k	41.13k	38:41k	44.78k	40.95k	31.25≥	31.11k	34.4k	37.34k	39.26k	48.28k	43.88k	36.94k	42.15k	26.k		ice 51									
91-100	61.74k	60.69k	67.54k	56.65k	68.75k	51.94k	86.4k	64.24k	37.8k	27.68k	30.59k	53.02k	68.75k	36.55k	43.74k	54.27k	32.6k	35.22k	44.29k	74.64k	72.72k	36.02k	49.05k	71.478	45,48k	65.46k	Fiel	ile 71									
101-110 111-120	38.62k	40.71k 09.53k	39.24k	39.95k	42.02k 08.26k	18.63k	12.23k	08.56k	10.82k	16.49k	20.05k	26.31k	25.34k 01.9k	0.58a	18.86k 02.68k	20.51k	17.91k	07.62k	10.06k	10.86k	20.44x	14.04k	13.19k	24.18k	16.15k	16.98x		ere 69									
121-126	0.742	01.29k	0.85k	D1.47k	01.67k	02.628	0.18k	0.6ffk	0.17k	01.65k	33.13k	0.791	0.38k	0.148	0.65k	0.35k	0.45k	0.17k	0.16k	0.32k	0.948	0.15k	0.18k	01.05k	0.18k	0.568		ting 75									









"How can my designs be as successful as possible?"

- How should I shape the content?
 - Player profiles how many active players would qualify?
 - Content analysis How should I balance this feature?
 - Content analysis Are the rewards going to be appealing?
- When should we release it?
 - Seasonality analysis when are the target audience most engaged?
 - Activity analysis how long should this event run for?

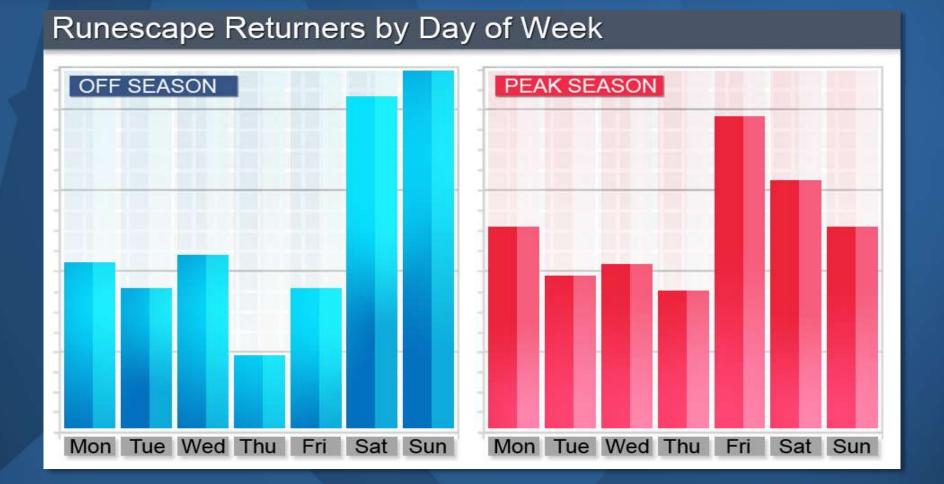
Tools – Production Analytics

Seasonality analysis – returner rate



Tools – Production Analytics

Seasonality analysis – daily activity



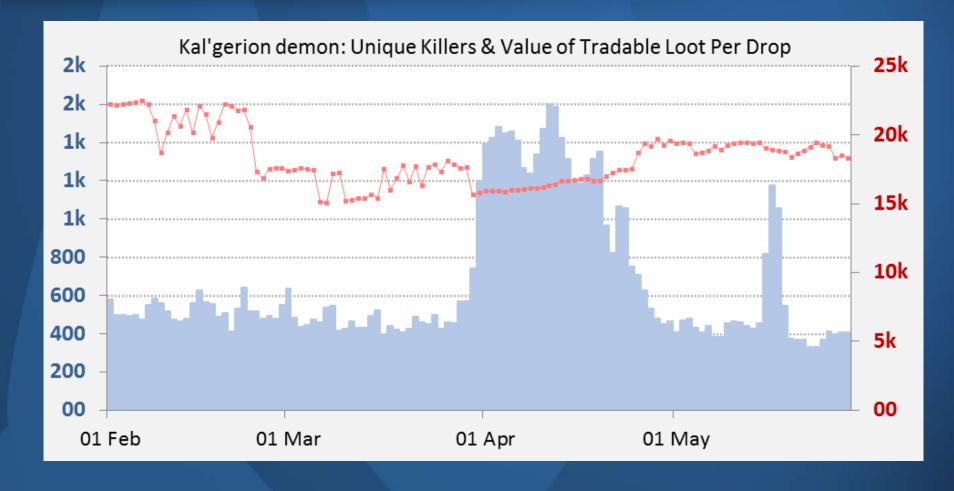
Tools – Post-launch Analytics

"Did it work as I wanted and how can I make it better?"

- How is it performing?
 - Content analysis what is the engagement trend?
- Does the feature have any defects?
 - Economy analysis Are the changes in currency/wealth as expected?
 - Quest analysis Are there places where progression is stalling?
- How is this feature helping overall?
 - Engagement analysis Is feature impacting wider player behaviour?

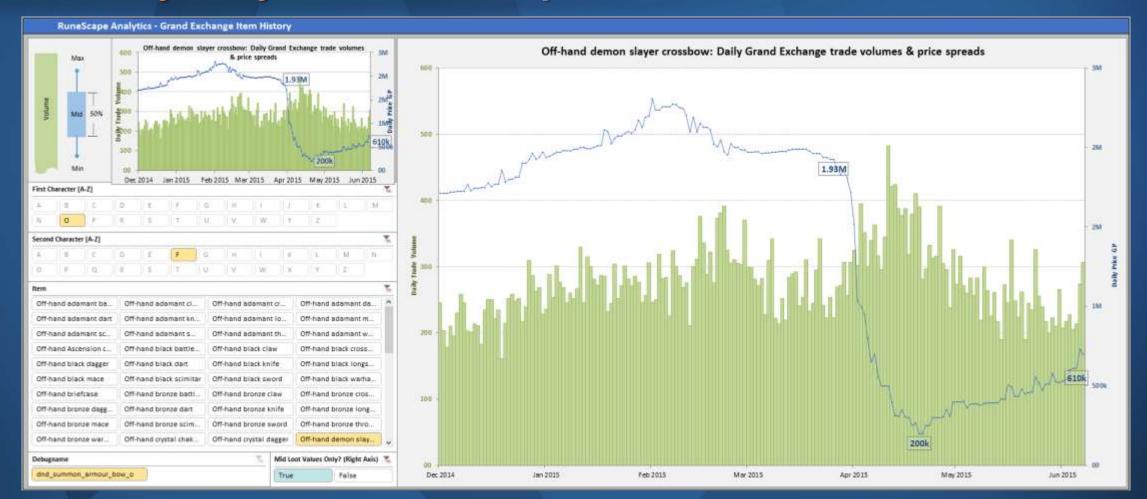
Tools – Post-launch Analytics

Economy analysis – Loot value



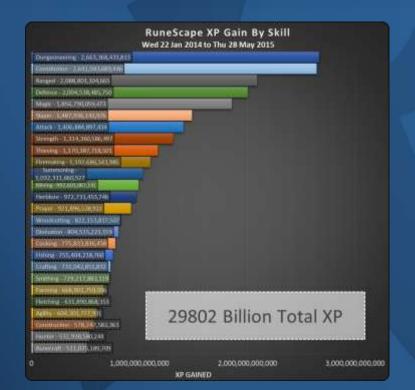
Tools – Post-launch Analytics

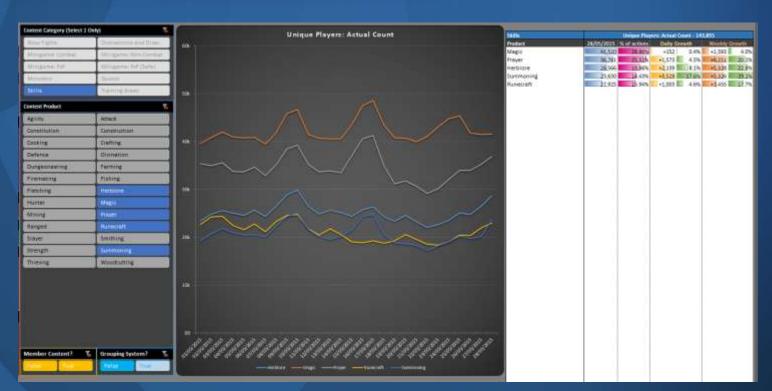
Economy analysis – item trade price and volume



Example – Rune Goldberg Machine

- Pre-production project research
 - Runecrafting lowest ranking skill
 - Rune prices low; little motivation to craft them





Example – Rune Goldberg Machine

- Production design feature to boost rune values
 - Analytics provide balancing data on rune supply and consumption

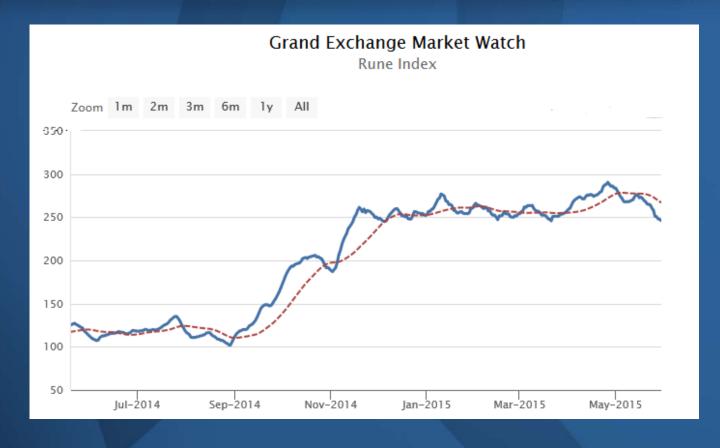
rune	volume_traded	coins_traded	median price
airrune	58.2M	1.3B	23
astralrune	4.2M	1.1B	264
bloodrune	16.4M	4.3B	260
bodyrune	3.8M	25.9M	7
chaosrune	4.9M	203.8M	41
cosmicrune	2.9M	695.6M	244
deathrune	14.1M	2.1B	147
earthrune	18.2M	227.3M	12
firerune	69.4M	2.4B	35
lawrune	5.1M	1.4B	266
mindrune	8.3M	47.0M	6
naturerune	15.1M	4.4B	295
soulrune	0.7M	111.1M	150
waterrune	26.2M	588.0M	23

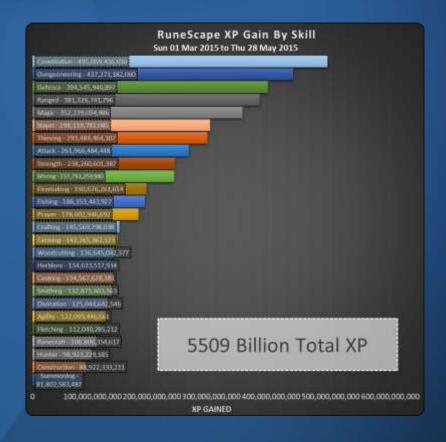
rune	total_in_game	total_value	unique_players
airrune	18.4B	423.6B	45.4M
astralrune	3.0B	787.7B	0.8M
bloodrune	7.2B	1882.4B	2.1M
bodyrune	4.2B	29.7B	43.7M
chaosrune	2.9B	119.3B	10.7M
cosmicrune	1.1B	268.3B	5.3M
deathrune	4.4B	640.7B	4.6M
earthrune	11.7B	140.8B	44.3M
firerune	27.8B	973.6B	16.2M
lawrune	1.7B	452.2B	8.2M
mindrune	10.1B	60.3B	44.6M
naturerune	5.5B	1612.4B	7.9M
soulrune	384.9M	57.7B	0.7M
waterrune	15.2B	350.5B	44.7M

	dropped	picked up	%pickup
\ir	3253361	50301	2
Vater	1923681	155243	8
arth	145869	48693	33
ire	1066212	702212	66
/lind	97671	17415	18
Body	285302	22247	8
Cosmic	79573	28305	36
haos	427792	98512	23
lature	387911	206011	53
aw	422132	210174	50
Death	461351	203151	44
stral	22879	18966	83
Blood	458286	279705	61
oul	41114	16771	41

Example – Rune Goldberg Machine

- Post launch assess impact to target metrics
 - Rune prices rise & runecrafting (slightly) increases popularity

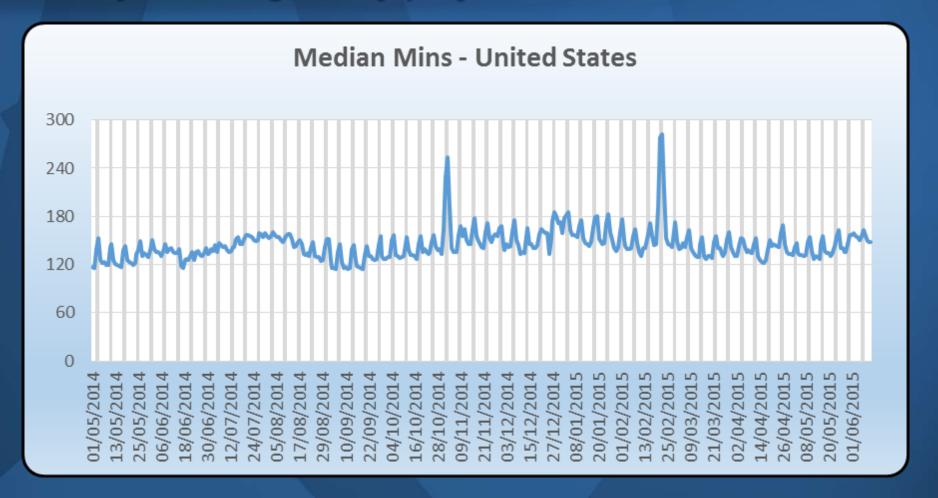




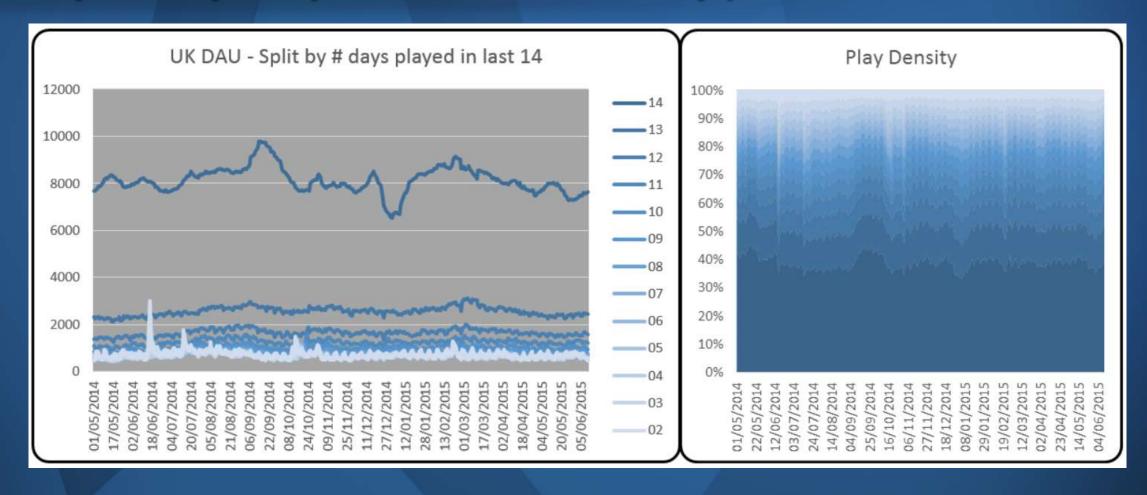
- Metrics for underlying game health
 - Play intensity, play density



Play Intensity – average daily play time



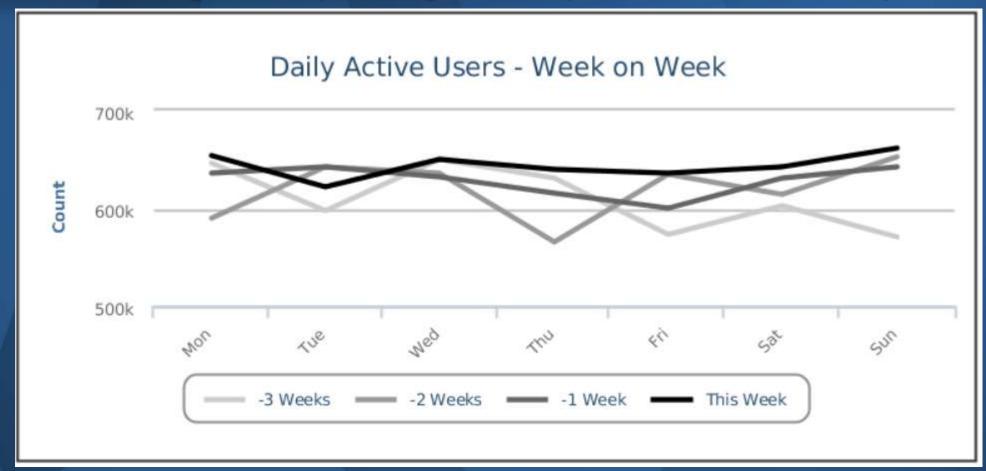
Play Density – days active within a 14 day period



- Metrics for underlying game health
 - Play intensity, play density

- Historical benchmarks
 - Divergence from similar period in the past

Benchmarking – compare against equivalent historical period



Benchmarking – compare against equivalent historical period



- Metrics for underlying game health
 - Play intensity, play density

- Historical benchmarks
 - Divergence from similar period in the past

- Customer Satisfaction Surveys
 - Net Promoter Score or Customer Satisfaction Index

Customer Satisfaction – Trends over time



Customer Satisfaction – Split by player cohort

SATISFACTION COMPARISON FEB VS APR



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• Customer Satisfaction – Feature score & importance

	Feature Survey Q2 2014	Importance	Satisfaction
П	Look and Feel	1.1	74
	New Content Appeal	0.9	72
	Combat	0.9	73
	Member Attitudes	0.9	84
	Interaction	0.7	80
	Game Information	0.5	82
	Challenges	0.4	71
	PVP	0.4	55
	Treasure Hunter – Value	0.4	61
	Member Sign up Process	0.4	87
	Skills	0.3	72
	Treasure Hunter – Access	0.3	83
	Quests	0.2	79
	Member Sign Up Product Range	0.2	75
	Player Polls	0.2	74
	Communications	0.2	77
(Customer Satisfaction Index		72

Other Recommendations

- Have a goal for each project success criteria
 - Be delicate don't make data the enemy!
- Share data insights across studio
 - Make it data-curiosity part of development culture
- Balance re-active and pro-active analysis
 - Quick turnaround can be critical
- Embed analysts and get them involved in creative process
 - Need to fit smoothly into development pipeline

Thank you any questions?



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