



MARCH 18-22, 2024
SAN FRANCISCO, CA

Creating African Talent for the Global Games Industry

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20th March 2024

#GDC2024

My Background

- I grew up in Lagos, Nigeria and moved to the UK to study
- I studied economics & finance, and worked in the city
- My first startup in diversity recruitment was started in 2008
- Moved back to Lagos in 2012 to start Maliyo Games

Create a
pathway for
others.

Build a
successful
company

Contribute to
the growth of
the economy

Africa is NOT a Country

- 1.4 Billion People
- 54 Countries, countless tribes and languages
- 70% of the Population Under 30
- Varying Socio-Economic & Political Challenges
- 300 million smart phones
- \$1 billion revenue in 2023
- 95% mobile market
- Ambition of the People Exceeds their Reality

Early Successes & Challenges

- We focused on making games for mobile
- Focused on art and design
- Outsourced engineering to Asia & Eastern Europe
- Okada Rider, Mosquito Smasher, Aboki Run
- Market enthusiasm & media interest

Inability to
find people
with technical
skillset

Self-taught
individuals
with limited
experience

Struggled to
work in
teams
environment

Our Outsourcing Problem

If you're a startup

- Unable to retain the knowledge gained completing projects
- There's no loyalty; your culture is diluted
- Difficulty in building consistency
- It can be expensive to scale

Lack of
Authenticity

Disconnect
with target
market

Consumption
over
Production

Building for Tomorrow

- Turn of the decade moment of reflection
- Fear of inaction & possible regret
- Lack of framework and foundational solution
- My inability to build a competent team was a motivation

Multi-billion
dollar global
industry

Africa's
growing
mobile
market

Growing
technical
skills due to
bootcamps

Best Talent Are Distributed

- Create a curriculum
- Open application to people with existing technical skills
- In-person 3 months paid training
- Hire best talent
- Then... Covid19

Move from
in-person to
online

Open to
people
anywhere in
Africa

A strong
community
component

Gaming Up Africa

- 5-month free technical training programme
- Targeting individuals with existing programming skills
- Participants from 3 African countries initially
- Partnership with Google
- **Community component**
- **Global mentoring pool**

Learning

Community

Mentoring

Project

Trust the Process

- Technical assessment for selection
- Peer-support community
- Weekly technical walk-in sessions
- Guest speaker events
- Learning groups
- Volunteers to support learning & community

Commitment

Competence

Creativity

Making Games, by Making Games

- Game design curriculum
- Safe space to learn and make mistakes
- Personal growth and development
- Buddy support system
- **Rapid Prototyping Model**

The Maliyo RP Model

- 2 Developers
- 6 Weeks
- 1 Game Prototype
- Swap & Repeat

Learn by
repetition

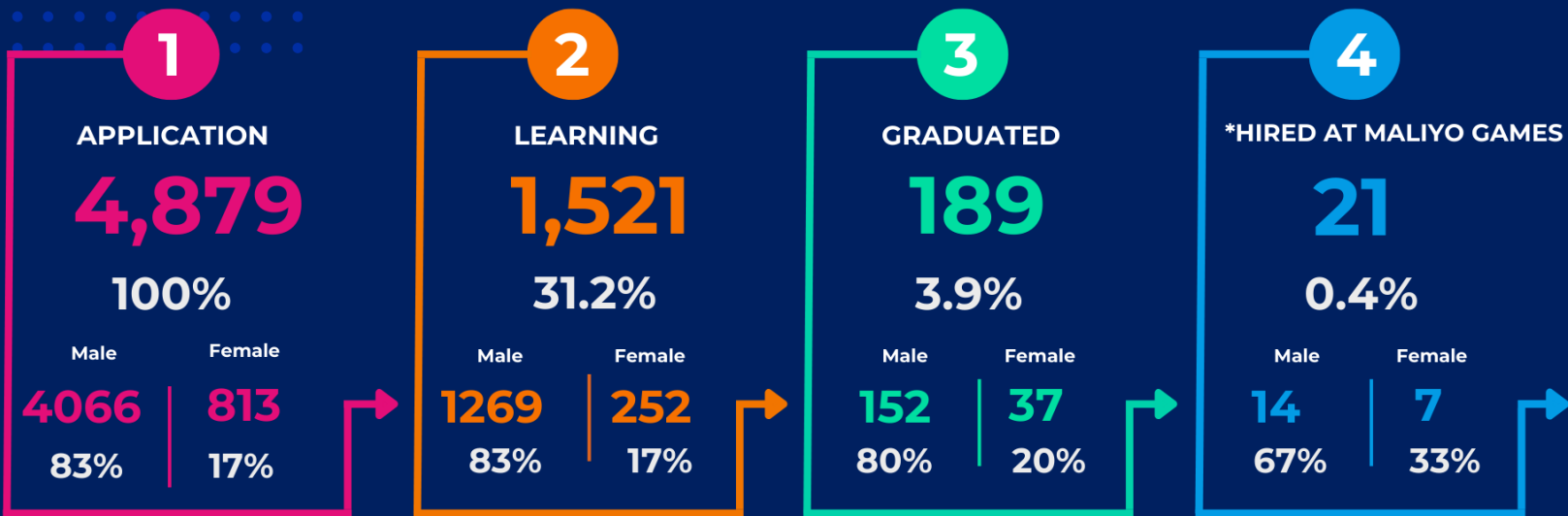
Working in
teams

Standardized
Workflow

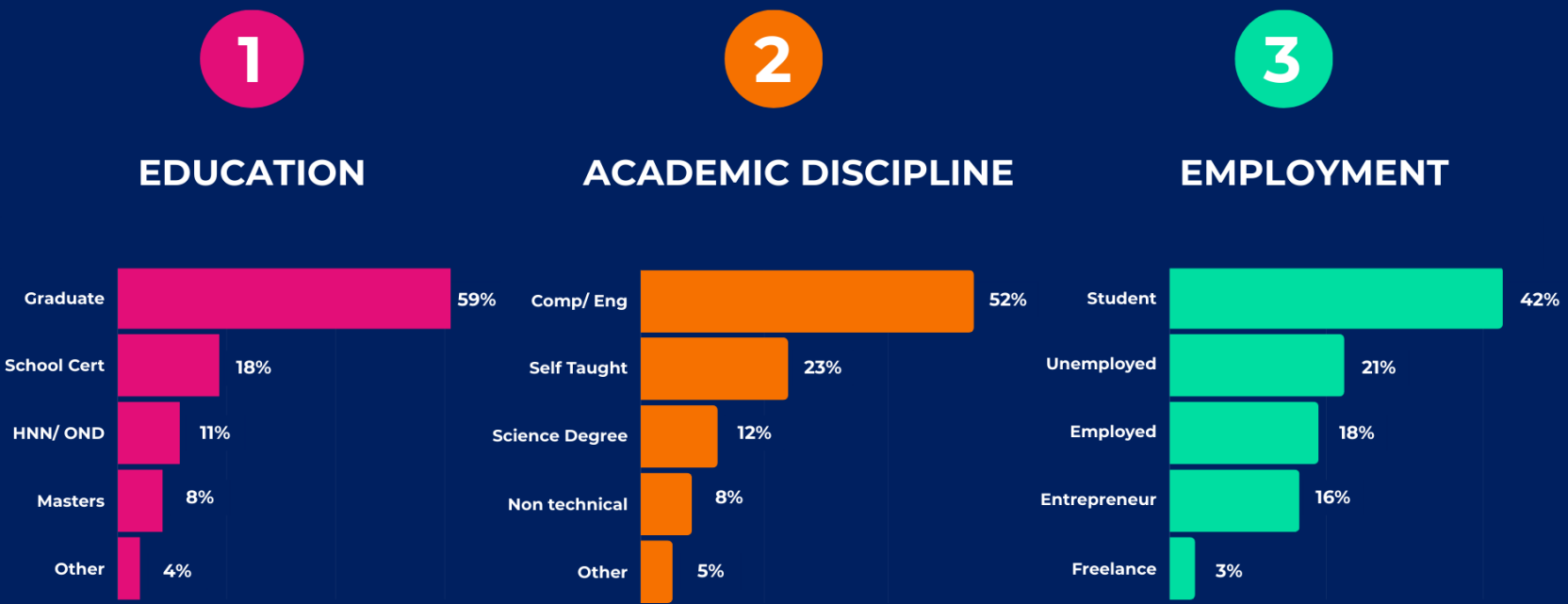
Time bound
development

Stats Stats Stats

GameUp Africa Stats (2021 - 2023)



• Several graduates from the program have been recruited by various studios across the continent; however, we have not maintained a record of these placements



Luck = Opportunity + Preparation

- Re-engineer proven mechanics
- Master the building blocks of games (deconstruction, FTUE, core loop, find the fun, meta game etc)
- Evaluate individual and team competence
- Find winning combinations
- Get games in the hands of users quickly
- Collect player feedback and iterate
- Move well-executed ideas to full production

Disney Iwájú Rising Chef

- Disney came to Africa looking for the best game development team
- We pitched and won
- We worked for 14 months with the Disney Games team to produce Disney Iwájú Rising Chef
- Game was released on the 28th of Feb on Android & iOS
- The game received a worldwide feature on the App Store
- The team feels validated and confident to take on new challenges

Knowledge Transfer Partnerships

These are some of the people who supported me and the team during the delivery of Disney Iwájú Rising Chef.



Sergiu Tiplea
Art Director



Finn-Lilly Heartwood
Game Designer



Chris Wilson
Creative Director

ADVISORS



Cassia Curran



Kim Nordstrom



Nik Suresh

What Next?

- Continue training developers, but we don't want to hire anymore
- Expand to art, audio, ui/ux. These are the areas of need for the studio
- Help other studios hire from the programme, but we're not a recruitment agency
- Bring training to other parts of the world, but we're not a training company
- Build **GameUp Africa** as a standalone business with it's own management team... Now you're talking 😊



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Thank You

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